

Lesson 1.4
Principles for addressing MDMH

Learning Outcomes

- Explain the core principles.
- Describe how the principles can be applied by the unit to address MDMH threats.

Lesson Contents

- Overview of the principles.
- Applying the principles to the peacekeeping-intelligence (PKI) cycle.
- Applying the principles to the planning process.

Principles for Addressing MDMH

- Multidisciplinarity
- Integrated effort
- Proactive, preventive stance
- People centred
- Non-clandestine
- Respects data protection and privacy

Multidisciplinarity

- The need for a variety of expertise and skills to inform unit analysis and planning, including:
  - Intelligence, data analysis, strategic communications, community engagement and civil-military coordination.
- Application of the skills.
  - Included in unit analysis, planning and evaluation.

An Integrated Effort

- Integration between mission components.
- Integration between units within a component.
- Integration and coordination of activities.
- The risk of uncoordinated activity.

A Proactive and Preventive Stance

- Mitigate the risk of MDMH threats.
- Prevent the loss of information integrity.

People Centred

- Units should engage with and listen to a diverse representation of people to understand their concerns and grievances.
- ‘Do no harm’ approach.

Non-clandestine

- Understanding the principle: clandestine vs non-clandestine.
- Compliance with the legal framework (including UN mandate policies and PKI principles)

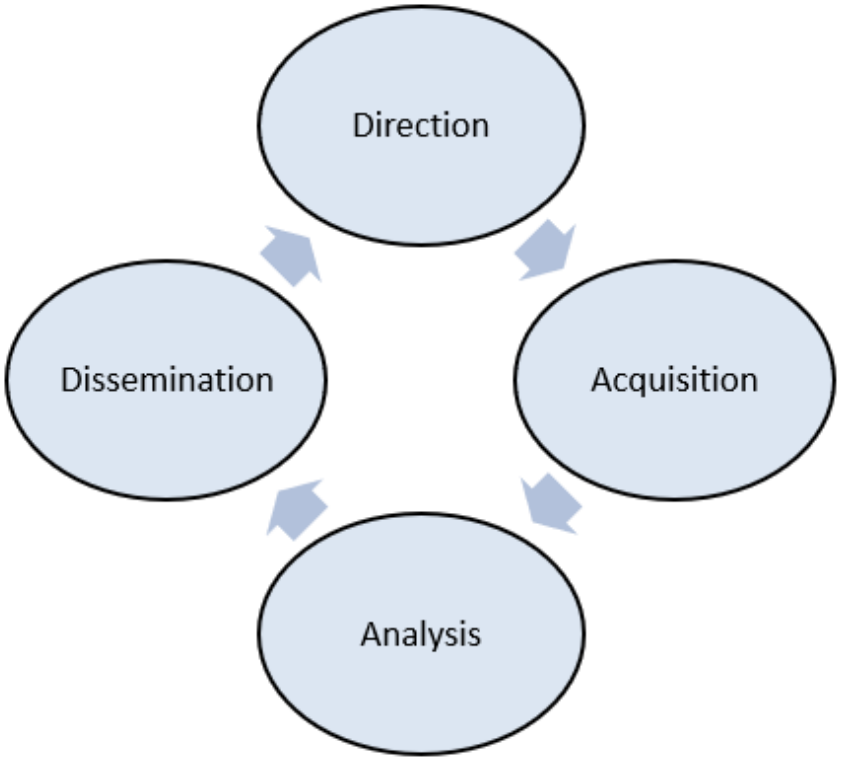
Respect Data Protection and Privacy

- The need for secure information management.
- The need for privacy and confidentiality.
- Data protection for the safety and security of UN peacekeepers.

Applying the Principles to the Unit's Decision Making Process

Applying the Principles to the PKI Cycle

- Direction.
- Acquisition.
- Analysis.
- Dissemination.



Applying the Principles to the PKI Process (1)

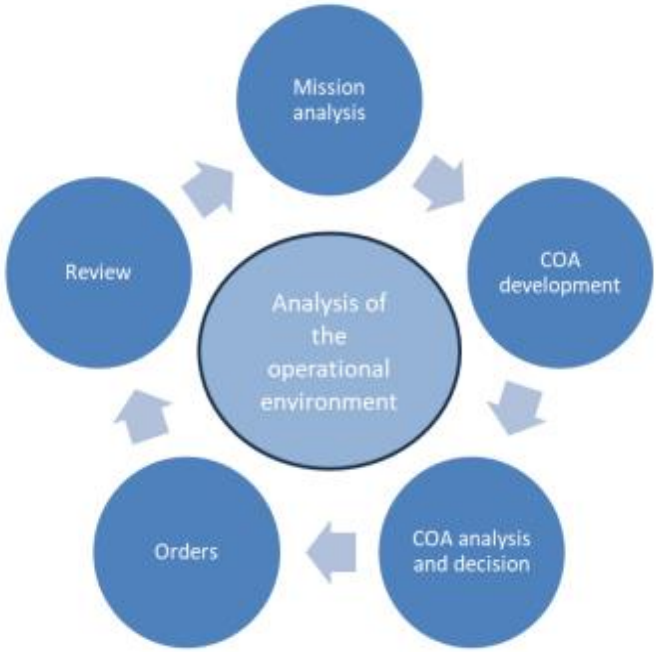
- Direction
  - ✓ A *proactive* approach is needed to task unit personnel to acquire information.
- Acquisition
  - ✓ *Proactively* engage in the acquisition of information.
  - ✓ Information acquired in a *non-clandestine* manner.
  - ✓ The acquisition and sharing of information is part of an *integrated* whole-of-mission effort.
  - ✓ Ensure the necessary *skills* within the unit.
  - ✓ All information acquired must *respect data protection and privacy standards*

Applying the Principles to the PKI Process (2)

- Analysis
  - ✓ Conducted as a *proactive and preventive* measure to identify early warning indicators of MDMH threats.
  - ✓ A need for analytical *skills* and tools.
  - ✓ Comply with *data protection and privacy standards*
- Dissemination
  - ✓ Intelligence must inform unit planning.
  - ✓ Unit intelligence personnel included in the planning of unit activities – utilise the *skills* and expertise of unit personnel.

Applying the Principles to a Planning Process

- Analysis of the operating environment.
- Mission analysis.
- Course of action development, analysis and decision.
- Orders and review.



Applying the Principles to a Planning Process (1)

- Throughout all the stages
  - ✓ Form an *integrated* planning team, comprising different *skill sets* and expertise.
- <u>Analysis of the information environment</u>
  - ✓ This will contribute to the development of *proactive and preventive* actions against MDMH threats.
- <u>Mission analysis</u>
  - ✓ Analytical *skills* will help understand the impact and risk of MDMH threats.

Applying the Principles to a Planning Process (2)

- COA development, analysis and decision.
  - ✓ Unit activities complement an *integrated* mission approach to addressing MDMH threats.
  - ✓ *Preventing* the risk of MDMH should be a preferred COA where possible.
  - ✓ Activities should *respect data protection and privacy.*
- Review / evaluation.
  - ✓ Principles covered in relation to the PKI cycle apply here too.

Take Away

- Employ multi-skilled planning teams at unit level.
- Military and police units are part of a ‘whole-of-mission’ integrated approach.
- Strive for proactive and preventive measures.
- No scope for clandestine activities.
- Respect data protection and privacy.
- Adopt a people centred approach.
- Apply the principles to unit decision making process.

Questions